



SWEDISH ENVIRONMENTAL
PROTECTION AGENCY



THE REPUBLIC OF UGANDA

Strengthened Institutions for a Sustainable Climate

Workshop in Kampala 12-14 February 2019



Introduction

The workshop was the official launching of the Capacity building programme *Strengthened Institutions for a Sustainable Climate*. This global programme, running between 2019-2022, starts in Ethiopia, Kenya, Mozambique, Uganda and Zimbabwe with the aim to broaden it to other countries. The long-term goal of the program is to contribute to the implementation of National Determined Contributions (NDC) and the New Urban Agenda (NUA).

Climate change is one of the biggest challenges of our time. The negative effects of these changes undermine all countries' possibilities to achieve a sustainable development. The Paris agreement states that each Party shall prepare, communicate and maintain successive NDC: s that it intends to achieve. The purpose of the NDC: s is to stabilise the greenhouse gas concentrations in the atmosphere at a level that would prevent dangerous interference with the climate system. Each Party shall also regularly provide information necessary to track progress made in achieving its nationally determined contribution.

By 2050, 66 per cent of the world's population is projected to be urban. United Nations predicts that Africa will be the fastest urbanising region between the years 2020-2050¹. There are thus massive sustainability challenges regarding urbanisation, in terms of housing, infrastructure, basic services, food security, health etc and not least regarding environment and climate issues.

Reliable data creates a good base for making proper priorities and robust decision making, communicating with different actors and create public awareness. But in many countries data is missing and there are also difficulties in collecting new data. Another challenge is that there could be gaps in the institutional arrangements and processes.

The programme will focus on supporting enhanced data production and analyses, to contribute to enhanced transparency regarding data and processes and to contribute to further developed and implemented processes. Focus will be both on climate adaptation and mitigation.

The programme has been developed by the Swedish Environmental Protection Agency (SEPA) in close collaboration with Statistics Sweden, The Swedish Energy Agency, The Swedish Meteorological and Hydrological Institute, The Swedish University of Agricultural Sciences and the National Board of Housing, Building and Planning.

Participants have to apply to the programme and have to bring projects for change, endorsed by their organisations. The aim of workshop was to further develop the project plans linked to the programme. (See agenda in Appendix 1)

¹ UN, (UNDESA), Population Division. World Urbanisation Prospects the 2014 Revision. United Nations 2015

Objectives of workshop

After the workshop it was expected that:

- The participants have more knowledge about the programme.
- The participants have further developed their project plans.
- The participants have received relevant technical capacity building on project management.
- The participants have shared their experiences and challenges with each other and the Swedish team and have together discussed potential solutions to these challenges.
- The participants have started to build a national and international network.

Participants

During the open session fifteen stakeholders from Uganda participated including representatives from the Ministry of Lands Housing and Urban Development and the Swedish Embassy as well as the participants in the programme and the Swedish team. The participants in the programme were eight persons from Uganda, four from Ethiopia, two from Kenya, two from Zimbabwe and one from Mozambique. (See participant list in Appendix 2)

Content of workshop

The workshop started in the morning 12 February with an open session. Welcome notes were held by the Director Vincent B Byendaimira from the Ministry of Lands, Housing and Urban Development and Mr Paul Asiimwe from the Swedish Embassy. They stressed the need for action regarding climate change. Some policies are already in place in Uganda and this capacity building programme can contribute to fill some of the gaps.

The programme and the objectives of the workshop was presented. All participants in the programme presented their respective projects. There are now nine projects in Uganda, five in Ethiopia, two in Kenya, two in Zimbabwe and one in Mozambique. Themes in the projects are:

- Development of transparency systems (MRV, processes for data collection, Green House Gas Inventories)
- Climate adaptation (action plans, impact of climate change, disaster risk reduction, tree planting, gender aspects)
- Urbanisation (planning, stakeholder involvement, slum upgrading, environment, buildings, air, transport, green economy).

Implementing these projects is the basis of the programme. One project from Kenya that is already ongoing was presented as an inspiration.

In the afternoon the workshop continued with a closed session. During this session the participants continued to develop their project plans. By mixing short presentations with group exercises the participants could step by step develop

their plans based on a Result-based management approach. The first step was an overview of project management. This was followed by a problem analyses based on that objectives could be formulated. Data and information collection in order to formulate a baseline was the next step followed by communication and stakeholder analysis.



Some findings from workshop

During the workshop there has been a lot of wise statements and the collaborating both between the participants and between participants and the Swedish team has now got a good start.

Participants found out that we have the same kind of problems in our countries. We will be able to help each other, now and during the whole program. Many participants have also similar projects.

A major insight was that “if I don’t manage to define the problem I will not be able to set my objectives and I will not be able to solve my problem”.

All participants have got better insights in the others’ project and this has opened their eyes for new problems and solutions. It was very inspiring to listen to the presentation of the ongoing project from Kenya.

During the workshop several participants realised that they should scale down their projects in order to facilitate implementation. It is often better to work stepwise and start with a pilot.

The participants have recognized that the stakeholder engagement and analysis are important and that it is also important how one involve the stakeholders in the project. It is important in many projects to involve poor and vulnerable groups, not least women.

How to track achievement in the projects and how to monitor progress through good indicators is a challenge. It could be better to have a less ambitious target so that you are sure that you will be able to reach it. The baseline is important.

Evaluation of workshop

The feedback from the participants was in general very good. See below.

Statement	Strongly agree	Agree	Neutral	Disagree	Strongly disagree	Average
The purpose and objectives of the workshop was clear to me before the event.	6	7	1	1		4,2
The content was well structured and easy to follow.	14	1				4,9
The topics treated brought important input to my work.	12	3				4,8
There were enough possibilities to participate and interact.	11	3	1			4,7
There was enough time for questions and exchange with peers.	12	2	1			4,7
The peer to peer exchange with other participants was fruitful.	9	6				4,6
The working groups were well facilitated.	13	1	1			4,8
The workshop lay a good foundation for my project for change	11	4				4,7
The implementation of the programme is clear to me.	6	8	1			4,3

The possible benefits from participating in the programme is clear to me.	8	6			1	4,3 (4,6)
The workshop objectives were achieved from my point of view.	7	7			1	4,2 (4,5)
I will share the received knowledge/information with my colleagues.	11	3			1	4,5 (4,8) ²

2. What is your opinion of the overall level of the workshops?

Too high level for my professional experience	
Adequate – in line with my professional experience	14 ³
Too low level for my professional experience	

3. Could you list three or more themes that might be welcomed for the next workshops or webinars and bring a valuable support to you and/or the rest of the participants?

- Climate change software application
- Current and emerging trends in climate change.
- Overview of climate change impacts in Africa. Video clips on climate change impacts.
- Data analysis tools for Green House Gases Inventory.
- Sustainable mitigation of air pollution
- Water pollution
- Vulnerability, resilience and gender measurements from assessment and into the implementation as well as the monitoring and evaluation for results.
- Lobby and advocacy into policy and stakeholder buy in.
- To present an overall project based on the project template.
- To receive comments from participants and advisers.
- Data collection methods analysis.
- Funding of project plans.
- Developing skills from collaborative research.

² The three last questions were probably wrongly answered by one person, who probably wrote “strongly disagree” instead of “strongly agree.”

³ One answer missing.

- Gender issues and gender mainstreaming.
- Globalisation
- Find proposals and possible donors in the area of slum upgrading.
- Project monitoring and evaluation.
- Fields visit for hands-on.
- Developing attractive and responsive projects.



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Strengthening Institutions for a Sustainable Climate, Agenda for workshop in Kampala 12-14 February 2019

12 February	
8.30-9.00	Registration
OPEN SESSION 9.00-9.20	Presentation of participants (Name,organisation, country)
9.20-9.40	Welcome notes MLHUD, Director Physical Planning and Urban Development, MWE, Commissioner Climate Change Directorate Swedish Embassy, Mr Paul Asiimwe
9.40-10.10	Presentation of programme and objectives of workshop Ms Ylva Reinhard, Swedish Environmental Protection Agency
10.10-10.50	Presentation of participants projects
10.50-11.20	Coffee/Tea, Photo session
11.20 -12.25	Presentations continue
12.25-12.45	Inspiration from ongoing project in Kenya Ms Robai Naliaka,
12.45-1.00	Comments and questions
1.00-2.00	LUNCH
CLOSED SESSION 2.00-2.15	Expectations from participants Mr Olivier Tasse, The Swedish Meteorological and Hydrological Institute
2.15 -2.45	Project management, introduction Mr Mats Kullberg, The Swedish EPA
2.45-3.00	Problem analysis, introduction Mr Olivier Tasse, The SMHI
3.00-3.30	Group exercise Problem analysis. Present situation
3.30-4.00	Introduction to stakeholder analysis, Mr Mats Kullberg, The Swedish EPA
4.00-4.20	Coffee/Tea
4.20-5.15	Group exercise Stakeholderanalysis
5.15 -5.45	Conclusion. Reporting from group exercises
5.45-6.30	Homework: How can my project help to solve the problems identified in the project, and possible other projectsat the national level?
6.30	DINNER at the premises
13 February	

9.00-9.20	Presentation on how to formulate objectives and indicators. Monitoring and evaluation. Mr Abraham Joel, The Swedish University for Agricultural Science
9.20-10.30	Group exercise. Formulation of objectives and indicators
10.30-10.50	Coffee/Tea
10.50-11.10	Presentation on data and information collection and how to use existing data. MsMalin Kanth, The Swedish EPA, MsSofie Adolfsson Jorby, The National Board of Housing, Building and Planning
11.10-11.40	Group exercise Data and information collection How to use existing data.
11.40-12.00	How to formulate a baseline Mr Bjorn Svensby The Swedish EPA, Mr Mikael Jarbrink, The National Board of Housing, Building and Planning
12.00-1.00	Group exercise, Develop baseline for projects (from existing information.)
1.00-2.00	LUNCH
2.30-3.00	Group exercise cont.
2.30-3.00	Presentation on communication and stakeholder involvement. Mr Mats Kullberg, The Swedish EPA
3.00-4.00	Group exercise Communication and stakeholder involvement
4.00-4.20	Coffee/Tea
4.20-4.50	Conclusion Reporting from group exercises
4.50-6.30	Homework: Further develop project plan from input during the day.
6.30	DINNER at the premises
14 February	
9.00-9.15	How to use an Activity plan Mr Abraham Joel, The Swedish University for Agricultural Science
9.15-10.00	Group exercise Develop an activity plan
10.00-10.30	Expectations and agreements
10.30-10.45	Coffee/Tea
10.45-12.00	Conclusion Lessons learned, evaluation and next steps
12.00-1.00	LUNCH

End of workshop

