

STRENGTHENED
INSTITUTIONS
FOR A
**SUSTAINABLE
CLIMATE**



Workshop Report

2nd Peer-to-Peer meeting

Nairobi, Kenya 24-26 of September 2019



1. INTRODUCTION

The workshop was organised within the framework of the Swedish capacity building programme *Strengthened Institutions for a Sustainable Climate*, by the Swedish Environmental Protection Agency, together with other Swedish Agencies and with the kind assistance of the Ministry of Transport, Infrastructure, Housing, Urban Development and Public Works.

The aim of this four-year programme (2019-2022), is to contribute to the development, revision and implementation of National Determined Contributions (NDCs) by meeting expressed capacity needs among beneficiaries in partner countries to produce, analyse and use climate related data for climate action.

The core approach of the programme is to support the development and implementation of change projects in partner countries (as for now Ethiopia, Kenya, Mozambique, Uganda and Zimbabwe) related to mitigation, adaptation and sustainable urbanisation.

The programme has been developed by the Swedish Environmental Protection Agency (SEPA) in close collaboration with Statistics Sweden, The Swedish Energy Agency, The Swedish Meteorological and Hydrological Institute, The Swedish University of Agricultural Sciences and the National Board of Housing, Building and Planning.

2. AIM OF THE WORKSHOP

This second peer-to-peer workshop was aimed at continuing building a platform for exchanging knowledge and experience in the development and implementation of ongoing climate action projects.

The main purpose was to reflect further on how the projects can contribute to the implementation of NDCs, the New Urban Agenda and other national climate and urban policies through planned mitigation and adaptation measures. Thematic areas included urban trends and its links to climate change in Sub Saharan Africa.

The importance of properly planned, capacitated, and well managed cities through appropriate governance structures was discussed as well as the importance of building partnership between governmental bodies, civil society and the private sector to strengthen the potential to diminish the causes of climate change (mitigation) and effectively protect cities from its impacts (adaptation).

The aim of the workshop was to:

- Exchange good practices and challenges in planning and implementing the projects.
- Enhance knowledge on climate change and urbanisation trends in Sub Saharan Africa.
- Enhance knowledge of meaningful engagement of project partners and stakeholders.
- Increase understanding of how to improve an institutional memory.

3. PARTICIPANTS

The workshop was attended by representatives for 14 of the projects in the program. For each project there were two participants (with a few exceptions). The participants came from all the five countries represented in the program.

Apart from the project participants, the workshop was also guested by Ms Yuka Terada (UN Habitat) and Ms Louise Groth and Mr John Wamagata (both from Planning System Services Ltd Kenya) as well as Mr George Wasonga (CSUDP).

A full list of participants can be found in Annex 1.

4. CONTENT OF THE WORKSHOP

The workshop started with an inauguration session, in which the participants were greeted welcome to Kenya by Mr George Wasonga, CEO of Civil Society Urban Development Platform, Ms Mary Ndungu from the Ministry of Transport, Infrastructure, Housing and Urban Development and Mr Joshua Ngwala from Migori County Government. Mr Mats Kullberg from the Swedish team did also give a brief presentation of the program.

The first day continued with three thematic presentations. Mr Oliver Tasse from the Swedish Meteorological and Hydrological Institute gave a presentation about climate change and it's expected impacts on African countries. Ms Yuka Terada from UN Habitat gave a presentation about urban development in Africa, now and in coming decades. Finally, Ms Louise Groth from the Kenyan architecture bureau Planning Systems Services gave a presentation about an ongoing project to clean up and develop the Nairobi rivers.

After lunch, the participants were asked to sit in smaller groups and to reflect on and discuss the presentations they had listened to before lunch. The main reflections were then picked up and discussed in plenum.

The first day ended with a session on stakeholder engagement. Mr Mats Kullberg gave a presentation on the topic "What is meaningful stakeholder engagement?". To follow up, Mr Charles Chavunduka from Harare University presented how his team has worked to analyze and reach out to central stakeholders. The session was concluded with a group exercise.

Day two started with a brief check-in session, including reflections from the day before. After that, a session on the topic of Institutional memory followed. First, Mr Bo Söderberg from the Swedish team/Swedish Board of Housing and Planning talked about institutional memory from a theoretical perspective. His presentation also brought up how civil servants and academics can work to enhance the institutional memory in their organisations. After this, Mr Abraham Joel from the Swedish team/Swedish University of Agricultural Science further elaborated on the issue, including giving some Swedish examples of how institutional memory is an asset in greenhouse gas inventories.

After lunch, the first of three parallel case clinic sessions started. In this format, the participants sat at round tables in smaller groups - pre-selected by the Swedish team - and had in depth discussions about the projects in the program. Each group discussed only one project, for 90 minutes. In each parallel session, five projects (four in the last session) were being discussed at the same time, at different tables. Parallel sessions were held on the afternoon of the second day (two sessions) and on the morning of the third day.

Each project leader had in advance been instructed to prepare a brief presentation of the project, including background, objectives and challenges. The group then discussed the challenges and gave input from the different perspectives and competences that was gathered in each group. In general, the discussions were considered to be fruitful and rewarding for the project leaders/owners.

The workshop was then concluded in a closing session. Mr Mats Kullberg said a few words about the ongoing development work of the program and what to expect in the future. Mr Olivier Tasse followed up an exercise on expectations on the workshop from the first day.

All presentations from the workshop can be found here: [Presentations Nairobi](#)

The workshop agenda can be found in Annex 2.

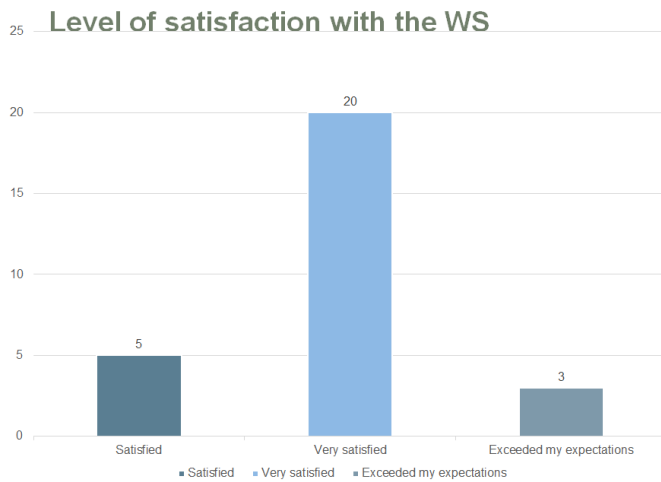
5. MAIN FINDINGS

In the after-workshop evaluations made by the Swedish team, these were the main findings:

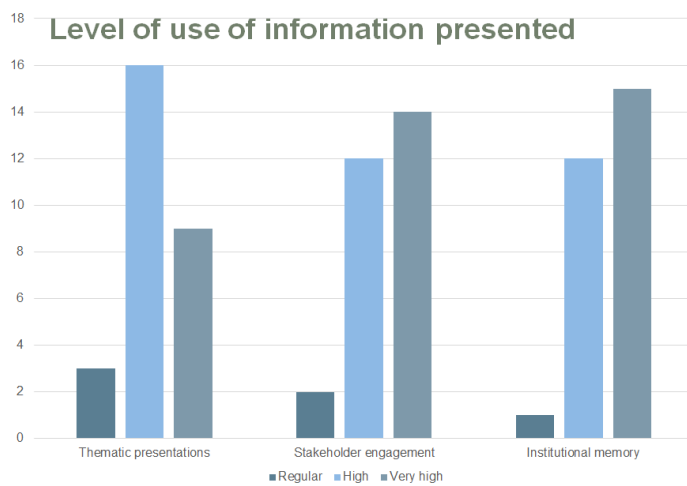
- The workshop should be considered as a success, with high participation, well managed sessions and a fruitful discussion climate. Overall, the workshop format works rather well to promote knowledge and share experiences.
- The projects are in different stages of development. A deadline to move on with the projects is necessary in order to make sure all projects reach a similar lowest level.
- Case clinics was a successful method for peer to peer learning.
- Some of the participants had problems to show up on time, which led to disruptions in the carrying through of the workshop agenda. For coming workshops, there will be more emphasis on the importance of following the agenda.

6. EVALUATION

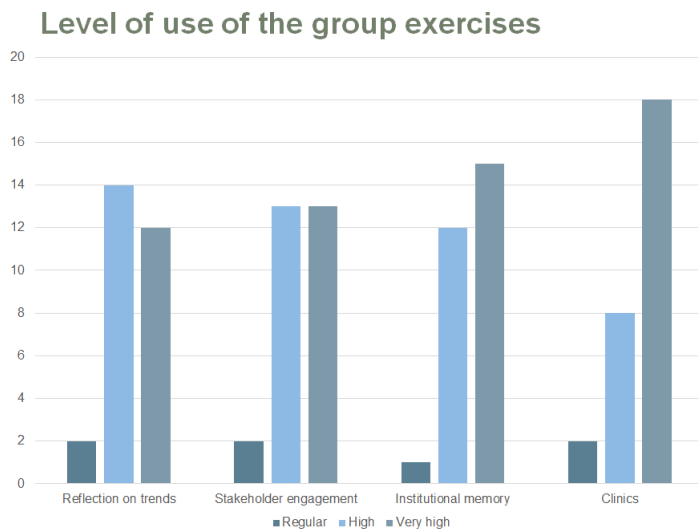
At the end of the workshop, the participants were asked to fill in an evaluation. It showed that in general, the level of satisfaction with the workshop was high. No participant chose the options Not satisfied or Somewhat satisfied (5 chose Satisfied, 20 chose Very satisfied and 3 chose Exceeded my expectations).



When asked about the Level of use of the information presented during day one and two, no one chose Very low or Low. Instead, the majority chose High or Very high. A small number chose Regular.



A similar pattern was shown for the question about the Level of use of the group exercises; no participant chose Very Low or Low. The majority chose High or Very high and a small number chose Regular.



When asked about the strongest points of the workshop, the case clinic sessions were mentioned several times. The stakeholder engagement and the institutional memory sessions were also appreciated.

Regarding what could be improved, the issue brought up most times was study visits. It is clear that many participants would like to see this at future workshops. Likewise, when asked about “Three or more themes that might be welcomed for the next workshops or webinars and bring a valuable support to you and/or the rest of the participants”, study visits were a common request. Other common suggestions included project funding, project implementation and project management.

ANNEX 2

2nd peer-to-peer workshop in Nairobi 24-26 September

AGENDA

TUESDAY 24 SEPTEMBER			
Time	Event	Content/speaker	Facilitator
8.30-9.00	Registration	-	-
Opening session			
9.00-9.30	Welcome remarks	TBD	Björn
9.30-9.45	Presentation of the programme	SEPA <i>Mats Kullberg</i>	
9.45-10.00	Introduction of new projects	Migory County <i>Project members</i>	
10.00-10.30	Coffee/Tea		
Session 1: Check in and trends in Sub Saharan Africa (climate and urbanization)			
10.30-10.45	Introduction	Expectations on WS	Olivier
10.45 - 12.30	Thematic presentations focusing on Sub Saharan Africa	Climate change trends its impacts on different sectors	Björn
		SMHI <i>Olivier Tasse</i>	
		Urbanisation trends	
UN-Habitat <i>Yuka Terada</i>			
The Nairobi Rivers Regeneration project			
Planning Systems Services <i>Louise Groth</i>			
12.30-1.30	Lunch		
1.30-2.15	Group exercise	Reflections on trends	Björn
Session 2: Meaningful stakeholder engagement			
2.15-3.00	Stakeholder engagement	What is meaningful stakeholder engagement? <i>Mats Kullberg, SEPA</i>	Mats
		Example from Zimbabwe <i>Charles Chavunduka, Zimbabwe</i>	
3.00-3.20	Coffee/Tea		
3.20-4.20	Group exercise	Stakeholder engagement in projects	Mats
4.20-4.30	Homework	Introduction (inst. memory)	Bo

WEDNESDAY 25 SEPTEMBER			
Time	Event	Content/speaker	Facilitator
9.00-9.15	Check-in	Reflections from yesterday	Mats
Session 3: Institutional memory			
9.15-10.30	Institutional memory	<p>Presentation: what is an institutional memory and how can it be improved?</p> <p><i>Bo och Malin/Abraham</i></p> <p>Group exercise on improving the institutional memory in the participating organisations</p>	Bo
10.30-10.50	Coffee/Tea		
10.50-12.00	Group exercise	Cont.	
12.00-1.00	Lunch		
Session 4: Project development			
1.00-2.30	Group exercise (clinic)	<p>Introduction to exercise</p> <p><i>Abraham</i></p>	Björn
2.30-3.00	Coffee/tea		
3.00-4.30	Group exercise (clinic)		
THURSDAY 26 SEPTEMBER			
Time	Event	Content/speaker	Facilitator
9.00-10.30	Group exercise (clinic)		Bo
10.30-11.00	Coffee/Tea		
Session 5: Closing of WS			
11.00 - 12.00	Conclusion and closure of WS	<p>Next steps</p> <p>Lessons learned and evaluation</p> <p>Conclusion</p>	Olivier/Mats
12.00-1.00	Lunch		
1.00-3.00	Voluntary project support and further development of individual projects		